



## COMPANY ANNOUNCEMENT

Odense, April 30, 2026

Company announcement no. 86 – 30.04.2026

### Business transacted at the Annual General Meeting 2026

Danish Aerospace and Defence Company A/S  
(formerly Danish Aerospace Company A/S)  
Company registration (CVR) no.: 12 42 42 48

Today, Thursday, April 30, 2026, Danish Aerospace and Defence Company A/S (formerly Danish Aerospace Company A/S) (the “**Company**”) held its Annual General Meeting, at which the general meeting:

- Took note of the Board of Directors’ report on the Company’s activities in 2025;
- Adopted the Company’s Annual Report for 2025;
- Approved the proposal to carry forward the loss of DKK 3,500,089 related to the financial year ended December 31, 2025;
- Approved the proposal to grant discharge of liability to the members of the Board of Directors and the Executive Management for any liabilities towards the Company in relation to the approved Annual Report for 2025;
- Approved the proposed remuneration to the Board of Directors for the remainder of 2026 and until the next Annual General Meeting;
- Re-elected Niels Heering and James V. Zimmerman as members of the Board of Directors for a one-year period and elected Steen Michael Lynenskjold and Tim Sloth Jørgensen as new members of the Board of Directors for a one-year period;
- Re-elected PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab as the Company’s auditor;
- Approved the proposal to amend the Articles of Association with a new authorisation to the Board of Directors to acquire treasury shares in the period until April 29, 2031, by up to 10% of the Company’s share capital at a price that may not deviate more than 10% from the price quoted in Nasdaq First North Denmark on the date of the agreement or acquisition;
- Approved the proposal to amend the Company’s name to Danish Aerospace and Defence Company A/S and to add Danish Aerospace Company A/S as a secondary name;
- Approved the proposal to amend the object of the Company to expressly comprise activities within defence and security;
- Approved the proposal to amend the Articles of Association with a new authorisation to the Board of Directors to increase the share capital by up to a nominal amount corresponding to approximately 20% of the registered share capital in the period until April 29, 2031, without pre-emptive rights for the existing shareholders at or above market price;



- Approved the proposal to amend the Articles of Association with a new authorisation to the Board of Directors to increase the share capital by up to a nominal amount corresponding to 100% of the registered share capital in the period until April 29, 2031, with pre-emptive rights for the existing shareholders at a subscription price, which may be below market price;
- Approved the proposal to amend the Articles of Association with a new authorisation to the Board of Directors to increase the share capital by up to a nominal amount corresponding to approximately 5% of the registered share capital in the period until April 29, 2031, in connection with a share issuance to the Company's Executive Management and/or employees of the Company or its subsidiaries without pre-emptive rights for the existing shareholders at a subscription price, which may be below market price;
- Approved the proposal to amend the Articles of Association with a new authorisation to the Board of Directors to issue warrants to the Company's Board of Directors, Executive Management and/or employees and in that connection to increase the Company's share capital by up to a nominal amount corresponding to approximately 5% of the registered share capital in the period until April 29, 2031;
- Approved the proposal to delete the current Article 2A.1.1 and 2B.1 of the Articles of Association; and
- Approved the proposal to delete the current Article 2B.2.1 and 2B.2.2 of the Articles of Association and Appendix 1 and 2 of the Articles of Association.

All proposals were approved with all of the votes cast and share capital represented at the Annual General Meeting.

**Please contact the following for further information:**

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**Information about the Company**

The Company develops and manufactures exercise equipment, biomedical health monitoring equipment, and water filtration equipment for manned spaceflight, which can also be used by the military and in other extreme environments. For example, the Company has developed six generations of pulmonary physiological equipment for manned spaceflight, as well as several generations of ergometers and a new combined training device to help astronauts maintain their physical fitness.

The equipment is also particularly relevant for situations on the ground where training and health monitoring are required, and in certain cases essential for survival under extreme and particularly demanding conditions. The Company is able to deliver highly reliable equipment thanks to its current staff of over 22 highly skilled employees specialising in fields such as electronics, mechanics, and software programming, and has specialised in customer-specific design, development, and manufacturing of advanced equipment.



With more than 35 years of experience, exclusive rights to certain key technologies for use in the space industry, as well as non-exclusive rights for use in the defence sector, and four patents on the technology in one of the Company's new E4D products, as well as recognised reference customers and a solid track record from many years of collaboration with the international space agencies NASA and ESA, it is the Management's assessment that the Company holds a unique position in the growing market for advanced biomedical equipment, both in the aerospace industry and in other extreme environments. The Company intends to leverage this positioning to expand its customer portfolio to include commercial customers within the aerospace industry, as well as the defence sector and other industries operating in extreme environments.

*This is a translation of the corresponding company announcement in Danish. In case of discrepancies between the Danish wording and the English translation, the Danish wording prevails.*